## Investor Presentation <br> NASDAQ (OGI) <br> TSX Venture (OGI)

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Readers are cautioned against comparing cost of cultivation per gram harvested with cost of sales for the same period for at least two reasons. 1. Cost of sales includes packaging costs which "cost of cultivation" does not. 2. There is a delay between when product is harvested and when it is sold and cost of cultivation does not include indirect production costs.
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- Leading licensed producer (LP) of premium quality product for Medical \& Adult Recreational Markets
- Market cap of $\sim \$ 1.2$ Billion

Organigram at a Glance

- Expanding indoor, unique three-level production facility in Moncton NB
- Sales to all 10 provinces
- Expanding global footprint with international partnerships


## Investment Thesis

$\checkmark$ Low cost of cultivation ${ }^{1}$, debunking claims indoor high quality production $=$ high cost
$\checkmark$ Increasing target production capacity to $113,000 \mathrm{~kg} / \mathrm{yr}^{2}$ - construction expected to be completed in December 2019
$\checkmark$ One of only four Canadian LPs with distribution agreements in all 10 provinces
$\checkmark$ Strong Q3 \& YTD Fiscal 2019 results - positive Q3 adjusted EBITDA ${ }^{1}$ for $4^{\text {th }}$ quarter in a row
$\checkmark$ Positioned well for edibles and derivative products with investments in innovative products and refurbishing for own edibles and derivatives facility and more in-house extraction capacity
$\checkmark$ Invested in biosynthesis to produce cannabinoids at a fraction of traditional cultivation costs
$\checkmark$ International partnerships in Europe and strategic priority to enter CBD markets beyond Canada
$\checkmark$ Attractive market valuation relative to Canadian LP peers
$\checkmark$ Disciplined capital allocation focused on maximizing return on investment for shareholders

## Q3 and YTD Fiscal 2019 Highlights

## NET REVENUE

Q3 net revenue from:

- 3,926 kg of dried flower and 5,090 L of oil sold
- $\$ 21.8 \mathrm{M}$ in adult-use rec sales and $\$ 2.8 \mathrm{M}$ in medical sales ${ }^{1}$



## ADJUSTED GROSS MARGIN²

- Q3 adjusted gross margin impacted by higher production costs, temporary decline in yields and write-offs of legacy packaging
- Yields have returned to previous levels in Q4 2019



## ADJUSTED EBITDA ${ }^{2}$

- Q3 marks fourth quarter in a row of positive adjusted EBITDA
- Q3 SG\&A ${ }^{3}$ at $37 \%$ of net revenue
- Q3 net loss of $\$ 10.2 \mathrm{M}$ or $\$ 0.068$ per share (fully diluted) largely due to FV changes to bio assets and inventory



## Negligible amount of net revenue coming from other items


Sales \& Marketing and General \& Administrative excluding share-based compensation


## Phase 4 Expansion on Schedule

- With Phase 4A completed, current licensed production capacity is $61,000 \mathrm{~kg} / \mathrm{yr}^{1}$
- Entire Phase 4 expected to be completed in December 2019 for total target production capacity of $113,000 \mathrm{~kg}$ per year ${ }^{1}$, once fully licensed and operational, for total capex of \$125M ${ }^{1}$
- 17 of the 33 grow rooms in Phase $4 B$
( $14,000 \mathrm{~kg} / \mathrm{yr}$ ) were submitted for licensing approval in June 2019; remaining rooms are on schedule to be submitted in September 2019
- Relatively streamlined, predictable Health Canada licensing process as one facility and each new growing room largely replicas


113,000 KG/YR

[^0]
## Phase 5 - Refurbishment for Edibles and Derivative Products



- 56,000 square feet within existing Moncton Campus facility being refurbished and designed under EU GMP standards for:
- An edibles and derivative production facility; and
- Additional extraction capacity
- Primary construction expected to be done in October 2019 at estimated capex of $\sim \$ 48 \mathrm{M}^{1}$


## Well-positioned for Edibles and Derivatives

## (GREEEN) <br> SOLUTION

Exclusive agreement with The Green
Solution, a proven market leader in
the US for consulting services re: product processing and development as well as market segmentation and trends

## Valens GroWorks

Immediate increased extraction capacity from Valens GroWorks agreement and Phase 5 refurbishment underway

## Well-positioned for Edibles and Derivatives

Initial OGI focus on two largest segments in edibles and derivative market - vaporizer pens and edibles, including beverages, representing $23 \%$ and $13 \%$, respectively of total US recreational cannabis state sales ${ }^{1}$


## PAㄷ



## Innovative Vaporizer Experiences

- Selected as one of only four Canadian partners of PAX Era, the premium oil vaporizer created by PAX Labs, Inc.
- Pax Labs, Inc. - a leader in the design and development of premium app-controlled vape technologies for cannabis
- Plans to offer Edison Cannabis Co. brand PAX Era pods
- Selected as exclusive Canadian supplier of Feather Company"s design-patented vaporizer hardware and technology
- Plans to offer the disposable vaporizer pen and $5 / 10$ thread cartridges
- Plan to launch a variety of vaporizer pens in December 2019 as soon as authorized for sale



## Investment in Innovative Chocolate production line

- \$15 million investment commitment in a high-speed, high-capacity, fully-automated production line with capacity of up to 4 million kg of chocolate cannabis edibles per year
- OGI product development and production team with more than 25 years of chocolate experience and expertise
- Plans to introduce chocolate innovations unique not only to the cannabis industry, but to the chocolate industry as a whole
- Partnering with Canada's Smartest Kitchen to develop premium chocolate products and expand edibles R\&D
- Plans to begin selling chocolate in early calendar 2020



## Proprietary Nano-Emulsification Technology

- Planning to launch dried powder formulation beverage products in early calendar 2020 in Canada
- Proprietary nano-emulsion technology, developed based on analytical testing, used to create products with an initial onset of 10-15 minutes
- Shelf-stable, thermally-stable, water-soluble and palatable cannabinoid nano-emulsion formulation allows for the production of both liquid and powdered beverage products
- Actively seeking experienced beverage partner for global product development and to take advantage of the liquid form developed


## Investment in Disruptive TechnologyBiosynthesis

- Investment in Hyasynth, a biotech company and leader in the field of cannaboid science and biosynthesis
- Hyasynth developed a disruptive technology - biosynthesis - to naturally produce cannabinoids without growing cannabis plant
- Process has the potential to create a scalable supply of pure cannabinoids at a fraction of the cost of traditional cultivation
- Process begins by inserting genes into the yeast's natural metabolism causing the production of cannabinoids within the yeast
- Via this process, Hyasynth has developed patent-pending enzymes that allow for the production of CBG, CBD and THC


## International Markets

## alpha-cannabis <br> Pharma GmbH

- Alpha-cannabis ${ }^{\circledR}$, a German company strategically positioned to serve the German medical market
- Strong networking ties and knowledge in the German scientific and regulatory environment


## As Partners we see the following collaboration possibilities:

1. Jointly bidding on future public tenders by the German Cannabis Agency/Authority (BfArM) for the cultivation of Cannabis flower in Germany
2. Exporting of Cannabis flowers from Organigram for distribution through a series of over 5,000 German pharmacies nationwide
3. Production of Cannabis extracts in Germany using GMP approved facilities and processing of CBD products from Organigram and OGI's partner company (Eviana)


## EVIANA

- Eviana Health Corp is a publicly-listed company (CSE: EHC) focused on delivering consumer health care goods using natural hemp strains for CBD products
- Based in Serbia, where it has completed 3 years of progressively larger outdoor hemp farming and harvesting


## As Partners we see the following collaboration possibilities:

1. Company currently owns a 40,000 sq. ft. hemp processing facility in agricultural zone and leases 22,000 sq. ft. CBD extraction facility in Belgrade
2. Offtake agreement allows Organigram to purchase up to $25 \%$ of Eviana's raw CBD oil at a 5\% discount to the wholesale price
3. Strategic location allows for potential supply into Germany and other EU markets


## Seizing the Significant Hemp-CBD Opportunity

- CBD increasingly being used in a number of health and wellness products worldwide
- Agreement with 1812 Hemp, an industrial hemp research company, to secure supply and support R\&D on the genetic improvement of hemp to maximize yields and reduce costs
- OGI has access to a secure supply with significant levels of CBD (4\% to $8 \%$ ) and right-of-first refusal on future hemp harvests
- Partnered with Eviana, a Serbian-based public company, focused on CBD based products
- OGI can purchase up to $25 \%$ of Eviana's raw CBD oil at a $5 \%$ discount to wholesale


## Strong Balance Sheet and Liquidity

- Cash and short-term investments of \$87.8M as at Q3 2019
- YTD adjusted EBITDA of $\$ \mathbf{2 7 . 8} \mathbf{M}^{1}$ for 9 months ended May 31, 2019
- Positive adjusted EBITDA for the fourth consecutive quarter
- Eliminated $\$ 49.3 \mathrm{M}$ in current liabilities from the balance sheet with conversion of all convertible debentures
- In May, closed \$140M credit facility maturing 2022 - comprised of \$115M term loan and $\$ 25 \mathrm{M}$ revolver
- Proceeds of term loan for Phase 4 and 5 and to refinance existing long-term debt
- Interest rate expected to be in the high $4 \%$ to low $5 \%$ per annum range
- Includes an option to increase facility to $\$ 175 \mathrm{M}^{2}$


## A Sustainable Long-term Strategy

## CANADIAN, US and INTERNATIONAL MARKETS

## Indoor Facility

High Quality Dried Flower
Indoor grown means higher quality product and higher yields for lower cultivation costs

Little price compression seen in US mature markets for high-quality dried flower

Attractive return on investment/short payback period on Moncton facility

## Biosynthesis

## Input to Derivative Products

One of only two Canadian LPs invested in biosynthesis through Hyasynth Biologicals Inc.

Biosynthesis Vs. Traditional Cultivation

- Significantly lower opex and capex costs
- Scalable, consistent, superior purity of product
- Smaller environmental footprint
- Ability to meet rigorous standards of CPG and Pharma


## Appendix

## Q3 2019 and YTD Fiscal 2019 Metrics

| C\$M unless otherwise indicated |  |  |
| :--- | :---: | :---: | :---: |
| @3 and YTD for 9 Months Ended May 31, 2019 | @3 | YTD |
| Net Revenue | 24.8 | 64.1 |
| Cost of Sales and Indirect Production | 12.5 | 27.0 |
| Adjusted Gross Margin ${ }^{1}$ (before fair value adjustments) | 12.3 | 37.1 |
| Adjusted Gross Margin $\%$ | $50 \%$ | $58 \%$ |
| Gross Margin | $(0.2)$ | 59.5 |
| Adjusted EBITDA1 (before fair value adjustments) | 7.7 | 27.8 |
| Adjusted EBITDA margin1 \% | $31 \%$ | $43 \%$ |
| Sales \& Marketing and General \& Administrative ("SG\&A")² | 9.1 | 19.3 |
| SG\&A as a \% of Net Revenue | $37 \%$ | $30 \%$ |
| Net (Loss) Income from Continuing Operations | $(10.2)$ | 12.9 |
| Cash Cost of Cultivation per gram ${ }^{1}$ | 0.95 |  |
| All-in Cost of cultivation per gram ${ }^{1}$ | 1.29 |  |
| Kilograms sold (dried flower) | 3,926 | 9,910 |
| Liters sold (oils) | 5,090 | 13,373 |


| Q3 and 2018 Fiscal Year-End | Q3 | Aug 31, 2018 |
| :--- | :---: | :---: |
| Cash \& Short Term Investments | 87.8 | 130.0 |
| Inventories | 94.2 | 45.0 |
| Biological Assets | 20.1 | 19.9 |
| Debt (carrying value) | 49.5 | 99.2 |

1 Non-IFRS measures that do not have any standardized meaning under IFRS. See the Q3 2019 MD\&A
2 Excluding share-based compensation expense.
32019 includes initial $\$ 50 \mathrm{M}$ advance of BMO senior secured credit facility. 2018 includes carrying value of unsecured convertible debentures.

## Experienced Management Team

Tim Emberg
Sr. Vice President of Sales and
Commercial Operations

- 20 years of experience in pharmaceutical sales and marketing in the OTC and consumer packaged good industry previouslyworking for Roche Diabetes Care Canada, Jamieson Laboratories and Frito-Lay Canada.

Gregory Engel Chief Executive Officer

- 30 years of experience
in the pharmaceutical
industry.
- 3+ years of experience
as a CEO for a cannabis
company.


## Ray Gracewood

Sr. Vice President Marketing \&Communications

- Previous Senior Director of Sales and

Marketing for Moosehead Breweries Ltd.

- 15 years of experience in the marketing space
- 25 years of experience in
operations for companies such
as Ganong Chocolates and McCain Foods.


## Paolo DeLuca <br> Chief Financial Officer

- 20 years of diversified
financial business experience including West Face Capital, TD Securities.


## Adult Recreational Brand Portfolio








## Fully Automated Flower Packing Line


[^0]:    2 Expected construction completion; Licensing submissions as construction is completed

